## Fiscal Q3 2013

Supplemental Financial Information Financial Highlights - 8 Quarter Trend

## Cautionary Note Regarding Forward-Looking Statements

This document contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934, each as amended, including, in particular, statements about our plans, strategies and prospects and estimates of industry growth for the fiscal quarter ending June 28, 2013 and beyond. These statements identify prospective information and include words such as "expects," "plans," "anticipates," "believes," "estimates," "predicts," "projects" and similar expressions. These forward-looking statements are based on information available to the Company as of the date of this document and are based on management's current views and assumptions. These forward-looking statements are conditioned upon and also involve a number of known and unknown risks, uncertainties, and other factors that could cause actual results, performance or events to differ materially from those anticipated by these forward-looking statements. Such risks, uncertainties, and other factors may be beyond the Company's control and may pose a risk to the Company's operating and financial condition. Such risks and uncertainties include, but are not limited to: the uncertainty in global economic conditions, as consumers and businesses may defer purchases in response to tighter credit and financial news; the impact of the variable demand and adverse pricing environment for disk drives, particularly in view of current business and economic conditions; dependence on the Company's ability to successfully qualify, manufacture and sell its disk drive products in increasing volumes on a costeffective basis and with acceptable quality, particularly the new disk drive products with lower cost structures; the impact of competitive product announcements; possible excess industry supply with respect to particular disk drive products; and the Company's ability to achieve projected cost savings in connection with restructuring plans. Information concerning risks, uncertainties and other factors that could cause results to differ materially from those projected in the forwardlooking statements is contained in the Company's Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission on August 8, 2012, and in the Company's quarterly report on Form 10-Q filed with the SEC on January 29, 2013, which statements are incorporated into this document by reference. These forward-looking statements should not be relied upon as representing the Company's views as of any subsequent date and the Company undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date they were made.

## Use of Non-GAAP Financial Information

To supplement the condensed consolidated financial statements presented in accordance with generally accepted accounting principles (GAAP), the Company provides non-GAAP measures of net income, diluted net income per share and gross margin as a percentage of revenue, which are adjusted from results based on GAAP to exclude certain expenses, gains and losses. These non-GAAP financial measures are provided to enhance the user's overall understanding of the Company's current financial performance and our prospects for the future. Specifically, the Company believes non-GAAP results provide useful information to both management and investors as these non-GAAP results exclude certain expenses, gains and losses that we believe are not indicative of our core operating results and because it is consistent with the financial models and estimates published by financial analysts who follow the Company.

These non-GAAP results are some of the primary measurements management uses to assess the Company's performance, allocate resources and plan for future periods. Reported non-GAAP results should only be considered as supplemental to results prepared in accordance with GAAP, and not considered as a substitute for, or superior to, GAAP results. These non-GAAP measures may differ from the non-GAAP measures reported by other companies in our industry.

## Summary of non-GAAP Adjustments

Fiscal Q3 2013 (\$ millions, except per share amounts)

|  | For the Three Months Ended March 29, 2013 |  |  | For the Nine Months Ended March 29, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP net income |  | \$ | 416 | \$ | 1,490 |
| Non-GAAP adjustments: |  |  |  |  |  |
| Cost of revenue | A |  | 24 |  | 63 |
| Product development | B |  | 11 |  | 18 |
| Marketing and administrative | C |  | 5 |  | (8) |
| Amortization of intangibles | D |  | 20 |  | 59 |
| Restructuring and other, net | D |  | 1 |  | 2 |
| Other expense, net | E |  | (13) |  | (43) |
| Non-GAAP net income |  | \$ | 464 | \$ | 1,581 |
| Diluted net income per share: |  |  |  |  |  |
| GAAP |  | \$ | 1.13 | \$ | 3.86 |
| Non-GAAP |  | \$ | 1.26 | \$ | 4.09 |
| Shares used in diluted net income per share calculation |  |  | 369 |  | 386 |

See slide 5 for explanations of adjustments A-E

## Summary of non-GAAP Adjustments Fiscal Q3 2013 (\$ millions, except per share amounts)

A For the three months ended March 29, 2013, Cost of revenue on a GAAP basis totaled $\$ 2,578$ million, while non-GAAP cost of revenue, which excludes the net impact of certain adjustments, was $\$ 2,554$ million. For the nine months ended March 29, 2013, Cost of revenue on a GAAP basis totaled $\$ 7,926$ million, while non-GAAP Cost of revenue, which excludes the net impact of certain adjustments, was $\$ 7,863$ million. The non-GAAP adjustments include amortization of intangibles, other acquisition related expenses associated with the December 2011 acquisition of Samsung Electronics Co., Ltd's hard disk drive business (the "Samsung HDD business") and the August 2012 acquisition of LaCie S.A. ("LaCie") as well as the impact of the 2013 voluntary early retirement program ("2013 VERP") offered by the Company to certain of its employees in the U.S. in January 2013.

B For the three and nine months ended March 29, 2013, Product development expense has been adjusted on a non-GAAP basis to exclude the net impact of acquisition and integration costs associated with the Samsung HDD business and costs associated with the 2013 VERP.

C For the three months ended March 29, 2013, Marketing and administrative expense has been adjusted on a non-GAAP basis to exclude acquisition and integration costs associated with LaCie and costs associated with the 2013 VERP. For the nine months ended March 29, 2013, Marketing and administrative expense has been adjusted on a non-GAAP basis to exclude the net impact of legal cost reimbursements, which were partially offset by acquisition and integration costs associated with the Samsung HDD business and LaCie and costs associated with the 2013 VERP.

D For the three and nine months ended March 29, 2013, Amortization of intangibles related to our Samsung HDD business and LaCie acquisitions and Restructuring and other, net, primarily related to prior year restructuring plans, have been excluded on a non-GAAP basis.

E For the three and nine months ended March 29, 2013, Other expense has been adjusted on a non-GAAP basis primarily to exclude the net impact of a gain recognized upon sales of investments, and a gain recognized from an insurance reimbursement related to the severe flooding in Thailand, partially offset by a loss recognized on the early redemption and repurchase of debt.

## Gross Margin as a Percent of Revenue Fiscal Q3 2013 (March Quarter)

| \$ Millions | FQ3'13 | $\%$ |
| :--- | :---: | :---: |
| GAAP Reported | $\$ 948$ | $26.9 \%$ |
| Non-GAAP Adjustments |  |  |
| Amortization of acquisition related <br> other intangibles | $\$ 17$ |  |
| Acquisition \& integration related <br> expenses <br> Voluntary employee retirement | $\$ 4$ |  |
| Non-GAAP Reported | $\$ 972$ | $27.6 \%$ |

## Product Development and Marketing \& Administrative Fiscal Q3 2013 (March Quarter)

| \$ Millions | Product <br> Development | Marketing <br> \& Admin | Total |
| :--- | :---: | :---: | :---: |
| GAAP Reported | $\$ 294$ | \$168 | $\$ 462$ |
| Non-GAAP Adjustments |  |  | $(\$ 3)$ |
| Acquisition \& integration related <br> expenses <br> Voluntary employee retirement |  |  | $(\$ 13)$ |
|  |  |  |  |
| Non-GAAP Reported |  |  | $\$ 446$ |

## Cash from Operations and Free Cash Flow Fiscal Q3 2013 (March Quarter)

| \$ Millions | FQ3'13 | YTD |
| :--- | :---: | :---: |
| Net Cash Provided by Operating <br> Activities | $\$ 678$ | $\$ 2,659$ |
| Less: Acquisition of Property, <br> Equipment and Leasehold <br> Improvements | $(\$ 221)$ | $(\$ 658)$ |
| Free Cash Flow | $\$ 457$ | $\$ 2,001$ |

Source: Consolidated Statements of Cash Flows (unaudited) for the period ended March 29, 2013

## Long-term Debt Maturity Profile (as of March 29, 2013)

| Facility | Rate | Due | Carrying <br> Value \$M |
| :--- | :---: | :---: | :---: |
| Senior Secured Notes | $10.0 \%$ | May-14 | $\$ 0$ |
| Senior Notes | $6.8 \%$ | Oct-16 | $\$ 600$ |
| Senior Notes | $7.75 \%$ | Dec-18 | $\$ 672$ |
| Senior Notes | $6.875 \%$ | May-20 | $\$ 600$ |
| Senior Notes | $7.0 \%$ | Nov-21 | $\$ 600$ |

- As part of Seagate's acquisition of LaCie S.A., during the nine months ended March 29, 2012, long term debt of \$6M was acquired due in 2014 and 2015.
- In March 2013, the Company elected to redeem all of the remaining outstanding 2014 Notes of $\$ 315$ million on May 1, 2013.

In Q3FY13, the Company repurchased $\$ 25$ million of the $7.75 \%$ senior notes due December 2018. During the first nine months of fiscal 2013, the Company repurchased $\$ 78$ million aggregate principal amount of its 2018 notes.

Financial Highlights - 8 Quarter Trend (\$ Millions)

|  | Q4FY11 | Q1FY12 | Q2FY12 | Q3FY12 | Q4FY12 | Q1FY13 | Q2FY13 | Q3FY13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer Mix (\$) |  |  |  |  |  |  |  |  |
| OEM | 72\% | 67\% | 72\% | 73\% | 74\% | 66\% | 67\% | 67\% |
| Distribution | 20\% | 23\% | 20\% | 21\% | 19\% | 24\% | 21\% | 20\% |
| Retail | 8\% | 10\% | 8\% | 6\% | 7\% | 10\% | 12\% | 13\% |
| Geographic Mix (\$) |  |  |  |  |  |  |  |  |
| North America | 27\% | 28\% | 26\% | 26\% | 26\% | 25\% | 26\% | 28\% |
| Europe | 18\% | 21\% | 19\% | 19\% | 18\% | 17\% | 21\% | 20\% |
| Asia Pacific | 55\% | 51\% | 55\% | 55\% | 56\% | 58\% | 53\% | 52\% |
| Inventory Composition |  |  |  |  |  |  |  |  |
| Raw Materials | \$286 | \$268 | \$408 | \$366 | \$265 | \$216 | \$219 | \$213 |
| WIP | \$201 | \$167 | \$162 | \$273 | \$245 | \$198 | \$197 | \$228 |
| Finished Goods | \$385 | \$390 | \$257 | \$202 | \$398 | \$431 | \$384 | \$392 |
| Units Shipped by Market (Millions) |  |  |  |  |  |  |  |  |
| Enterprise Storage | 7.8 | 6.9 | 6.4 | 7.4 | 8.5 | 6.3 | 7.3 | 7.5 |
| Client Compute | 35.5 | 33.3 | 32.7 | 43.8 | 46.3 | 40.7 | 39.2 | 36.6 |
| Client Non-Compute | 9.0 | 10.5 | 7.8 | 9.5 | 11.2 | 11.0 | 11.7 | 11.6 |
| Cash Flow Related Items |  |  |  |  |  |  |  |  |
| Capital Additions | \$158 | \$218 | \$143 | \$136 | \$139 | \$263 | \$164 | \$221 |
| Depreciation \& Amortization | \$187 | \$182 | \$191 | \$224 | \$217 | \$212 | \$218 | \$222 |
| Inventory Turns | 10.6 | 11.0 | 10.6 | 13.4 | 13.2 | 12.6 | 13.4 | 12.4 |
| Days Sales Outstanding | 48 | 47 | 46 | 51 | 47 | 41 | 41 | 40 |
| World Wide Employees | 52,726 | 52,864 | 53,010 | 57,145 | 57,879 | 55,676 | 54,462 | 52,687 |
| Exabyte Shipped | 31.0 | 32.2 | 30.6 | 41.2 | 45.6 | 43.3 | 47.9 | 47.1 |
| Average GB/drive | 594 | 634 | 653 | 679 | 692 | 738 | 820 | 842 |
| nental Financial Information <br> 32013 (quarter ended March 29, 2013) |  |  | 10 |  |  |  |  |  |

